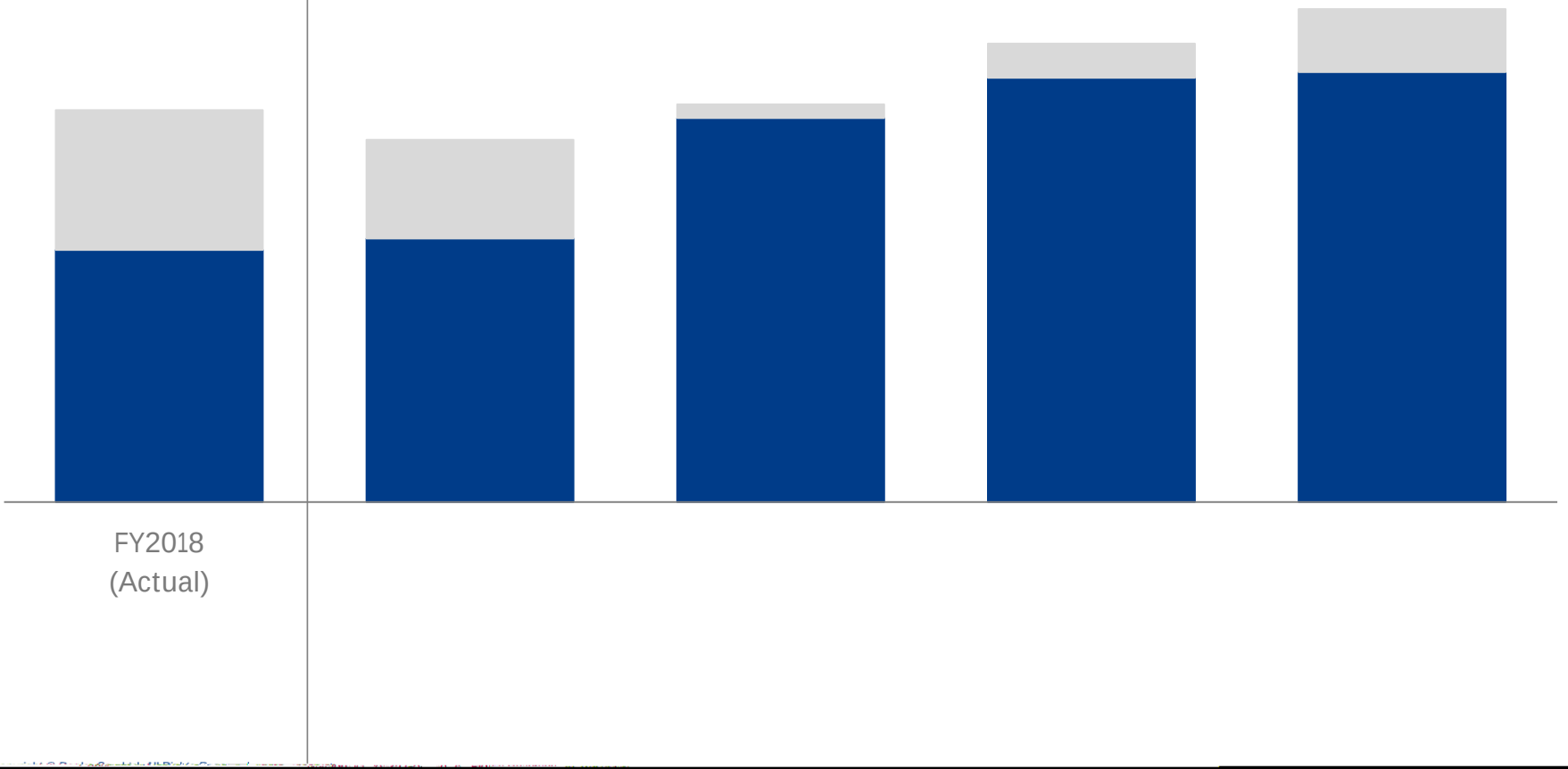
Denka Value-Up Plan Five-Year Performance Trends



FY2018
(Actual)

FY2021 Results
(Fiscal year ended March 2022)

FY 2021 Results

e) Electronics & Innovative Products (Year-on-Year)

Spherical alumina

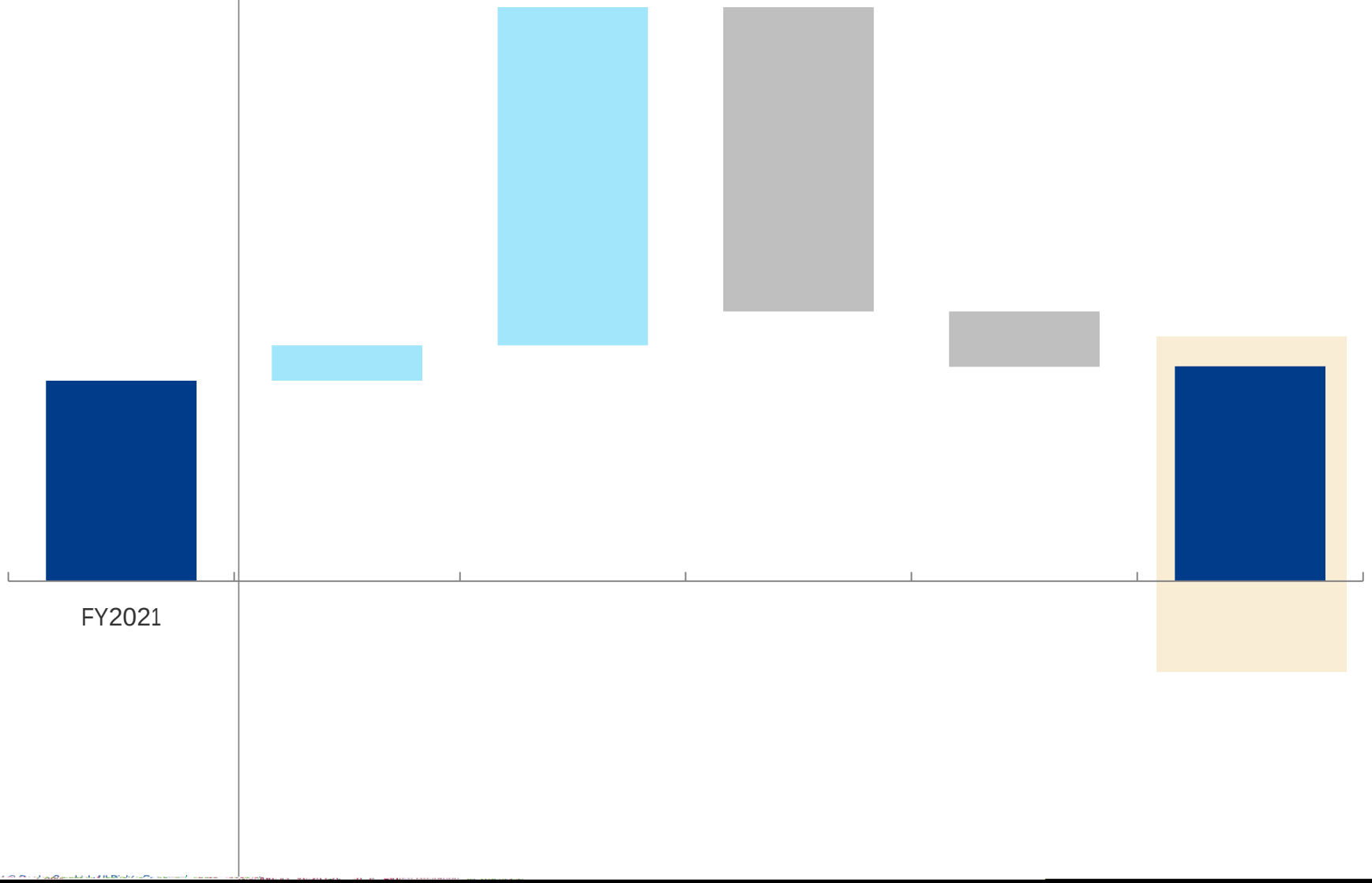
FY 2021 Results

FY 2021 Results
f) By Segment (vs Forecast as of February)

Sales (¥ billions)	FY2021 Forecast as of February	FY2021 Actual	Incr. Decr.	Pricing	Volume
Electronics & Innovative Products	90.0	90.2	+ 0.2	+ 0.3	- 0.1
Life Innovation					

Generally in line with the February forecast

FY2022 Earnings Forecast
(Fiscal year ending March 2023)


FY2021

FY2022 Earnings Forecast
e) By Segment (Year-on-

FY2022 Earnings Forecast

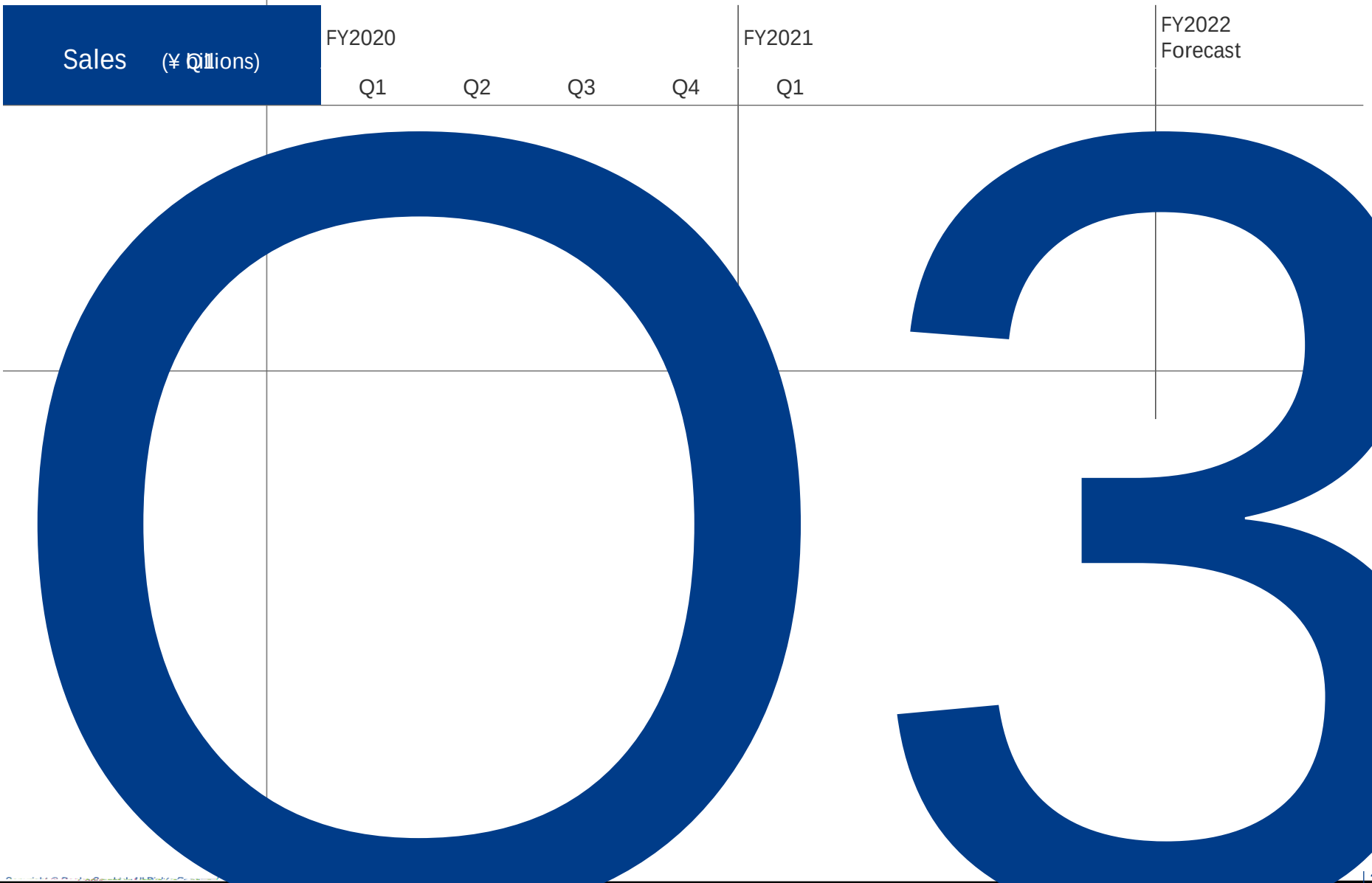
f) Electronics & Innovative Products (Year-on-

Sales Trends and Costs

Chloroprene rubber

FY2022 Earnings Forecast

FY2022 Earnings Forecast
I) Toward FY2023


Sales (¥ billions)
FY2020
Q1
Q2
Q3
Q4
FY2021
Q1
FY2022
Forecast